



- Educator Preparation, Certification & Enforcement
- District Planning & Supports
- System Innovation
- Authorizing
- SBEC Enforcement
- **Expanded Learning** Models
- District Innovation & School Models
- School
- Improvement Instructional
- Leadership
- Texas Tutoring Supports/HB4545
- Supportive Schools
- Educator Data. Research & Strategy
- **Talent Pathways**
- District Talent Systems
- District Planning & Performance Management
- Integrated District Support
- Educator Preparation & Certification

- Special **Populations** Programs & Policv
- Special Education Programs, Policy
- & Reporting Special **Populations** General Supervision & Monitoring
- Special **Populations** Systemwide Integration

- Assessment & Reporting
- Assessment Development Early Childhood
- Education
- Student
 - Assessment College, Career & Military Prep
- Instructional Strategy
- Instructional Materials & Implementation
- Curriculum Standards & Student Support
- Standards & **Programs**
- SBOE Support
- Analytics
- Open Education Resources
- District Operations. Technology & Sustainability Supports
- Data Strategy and Analytics
- Performance Reporting

- Compliance & Investigations
- Special Investigations
- Sanction Monitoring
- Compliance & Inquiries
- Accreditation & Enforcement Coordination
- **Board Support**
- Field Support
- Educator Investigations

Communications

- Governmental Relations
- Human Resources
- **ESC Strategy**
- Rulemaking Alignment &
- Delivery Organizational
- Development Research &
- Analysis
- Agency Operations

- Finance State Funding
- Financial Compliance

School

- Forecasting & Fiscal Analysis
- Grant Compliance & Administration
- Federal Program Compliance
- Grants Administration
- Federal Fiscal Monitoring
- Federal Fiscal Compliance & Reporting
- Contracts & Purchasing
- Agency Finance
- Accounting
- Budget & Planning
- Special Monitoring
- Grant Funding & Reporting

Ethics Counsel Information Technology Rulemaking

Services

Business

Information

Security

Development

Management

ΙT

- Counsel Public
- Information **Employment** Counsel
- Contracts & Procurement Counsel
- Enforcement & Litigation Defense Counsel
- Special Education Hearings, Mediation and Counsel